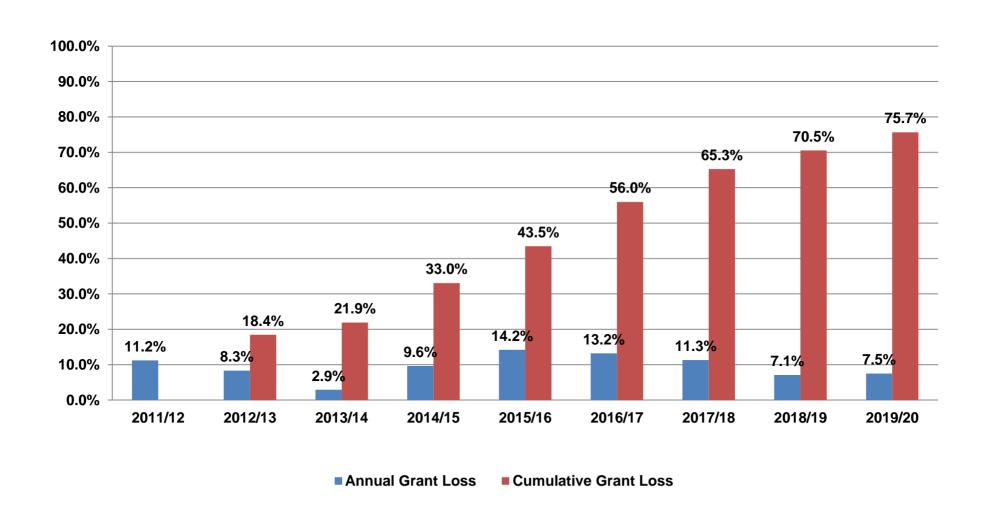
## Budget 2018/20 - Update

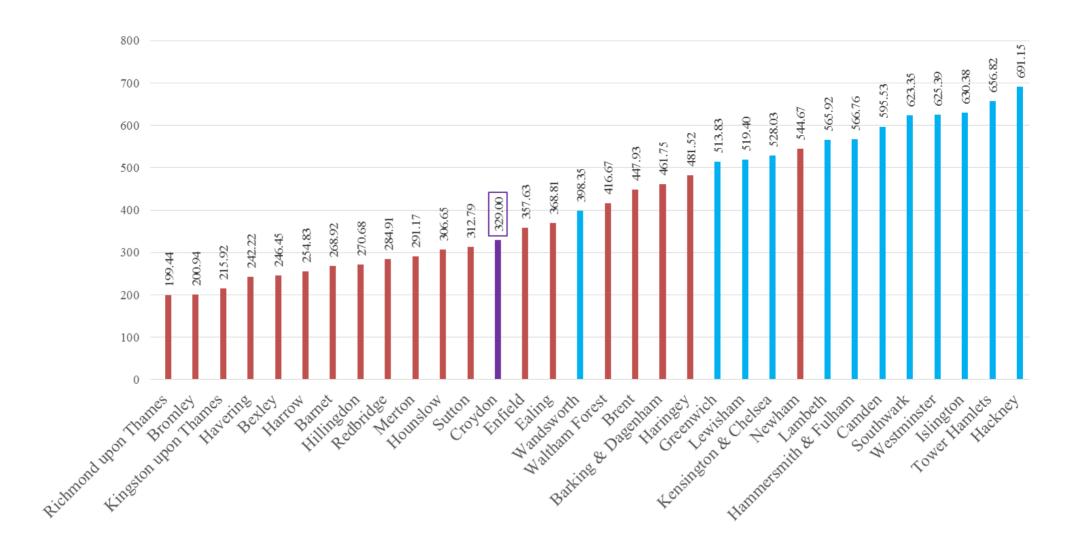
# Scrutiny Committee – 12/12/17



## **Croydon's Grant Reductions 2011/20**



## **Funding Per Head (London)**



## **Spending Power for Croydon**

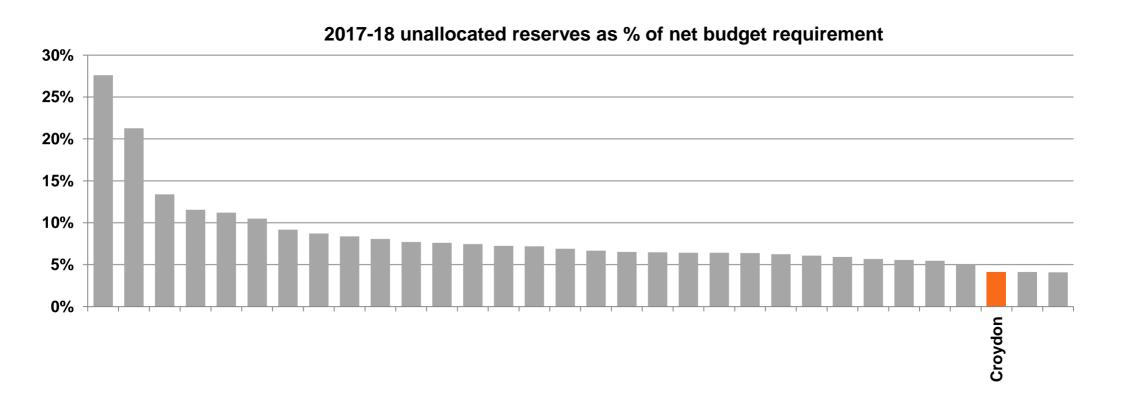
|  | 2015-16<br>£m | 2016-17<br>£m | 2017-18<br>£m | 2018-19<br>£m | 2019-20<br>£m |
|--|---------------|---------------|---------------|---------------|---------------|
| Settlement Funding Assessment            | 132.0         | 114.6         | 101.7         | 94.7          | 87.8          |
| Council Tax                              | 133.4         | 140.7         | 147.9         | 155.5         | 163.5         |
| Adult Social Care<br>Council Tax Precept | -             | 2.8           | 5.9           | 9.3           | 13.2          |
| Improved Better Care Fund                | -             | -             |               | 3.1           | 6.3           |
| Transition Grant                         | -             | 0.4           | 0.4           | -             | -             |
| 2017/18 Adult Social Care Sup. Grant     | -             | -             | 1.4           | -             | -             |
| New Homes Bonus                          | 9.9           | 11.9          | 8.7           | 6.5           | 6.2           |
| Core Spending Power                      | 275.3         | 270.4         | 266.0         | 269.1         | 277.0         |
| Population                               | 380,368       |               |               |               | 399,552       |
| Core Funding Per<br>head                 | £723.77       |               |               |               | £693.28       |
| Core Spending Power real terms           |               | 266.5         | 252.0         | 245.4         | 244.8         |
| Core Funding Per head real terms         | £723.77       |               |               |               | £612.66       |





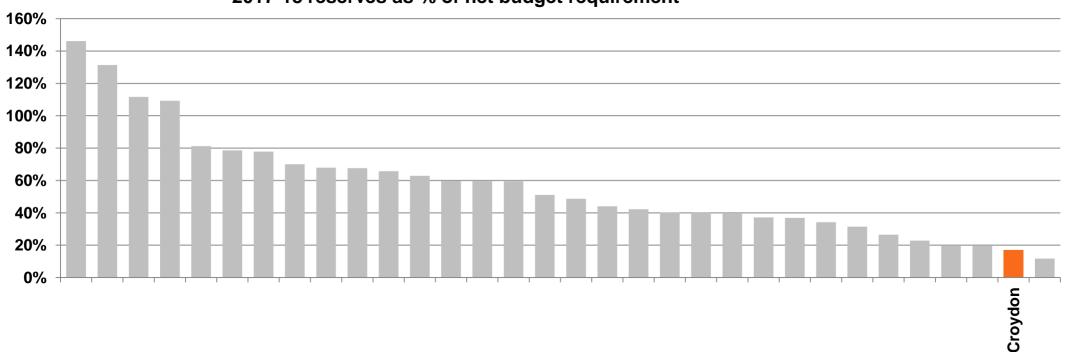
#### **Usable Reserves**

Unallocated reserves are typically equivalent to 4-8% of NBR – with higher variation for <u>total</u> reserves



#### **Usable Reserves**

2017-18 reserves as % of net budget requirement



## **Budget Update**

#### **Key Points**

- HRA borrowing cap may increase in 19/20 in areas of high demand
- Empty properties allowed to have 100% council tax premium
- London 100% business rates retention pilot confirmed
- Business Rates -switch from RPI to CPI brought forward to 18/19
- Some Universal Credit changes

#### No mention of

- Children's Social Care
- Adults Social Care
- Change to funding formula
- Local housing allowance changes
- Funding for fire safety works
- Funding for high needs

## **Context/Challenges**

- Funding cuts
- Significant population and need increase
- · Chronic underfunding of adults and children's social care
- Underfunding of health services in Croydon, notably mental health
- Ofsted funding
- Welfare reform
- UASC underfunding of gateway authority and failure of Home Office, including Immigration Act
- Housing issues (borrowing cap, fire safety)
- Lack of funding for new schools and increasing SEN costs
- Unfunded pay pressures

## Financial Position – 2017/18 – Q2

| Department                                      | Quarter 2<br>Forecast<br>Variance | Quarter 1<br>Forecast<br>Variance |
|---|-----------------------------------|-----------------------------------|
|   | £'000s                            | £'000s                            |
| People  | 4,694                             | 1,906                             |
| Place   | 0                                 | (255)                             |
| Resources                                       | 396                               | 1,994                             |
| Chief Executives                                | 750                               | 450                               |
| Council wide recruitment freeze-some exceptions | (2,000)                           | 0                                 |
| Departmental Overspend                          | 3,840                             | 4,095                             |
| Corporate Items                                 | (3,043)                           | (3,046)                           |
| Projected Over-spend before exceptional Items   | 797                               | 1,049                             |
| Exceptional Items                               | 4,300                             | 2,700                             |
| Total Projected Over-spend                      | 5,097                             | 3,749                             |

#### **Actions**

- Recruitment freeze
- Review of UASC costs and NRPF
- Range of actions in the People department (supported housing, CHC, SEN, Think Family)
- Options to accelerate 18/19 savings

### **Growth Pressures**

| Adults & All Age           | _     |
|----------------------------|-------|
| Disability Service         | £m    |
| 25-65 Disability Demand    | 1.552 |
| Mental Health Demand       | 0.438 |
| CWD Care Packages          | 1.000 |
| SEND Staffing              | 1.000 |
| SEND post 19               | 0.175 |
| Out of Hospital Business   |       |
| Case                       | 2.000 |
| Deprivation Of Liberty     | 0.236 |
| Implications of new HMRC   |       |
| rules - Sleeping in nights |       |
| workers                    | 0.500 |
| Adults Total Pressures     | 6.901 |

| Children's       | £m     |  |
|------------------|--------|--|
| Children's Total | 10.000 |  |
| Pressures        | 10.000 |  |

## **Main Savings Options 2018/19**

| Major Savings 2018/19                     | £m    |  |
|---|-------|--|
| Waste – SLWP                              | 5.000 |  |
| Adults – Staffing Restructure             | 1.000 |  |
| 0-25 Disability Services – Transformation | 0.750 |  |
| ICT                                       | 1.435 |  |
| Assets – Estate Management                | 0.362 |  |
| SEN Transport Savings                     | 0.650 |  |
| Total                                     | 9.197 |  |